Financial Results 2019

sonatel



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Highlights







Key Messages

Strong growth in revenues thanks to the development of mobile data, the use of Orange Money services and Broadband (flybox, fiber, adsl)

Revenues

Positive growth on gross adds allowing market share gains despite a more intense competition.

Sustained growth in total revenues despite the decrease in revenues from fixed voice and international voice.

Transformation of almost 30% of the increase in revenues in growth of Ebitda margin thanks to the improvement of the direct margin.

Improvement of the level of free cash flow thanks to the increase of operating margin higher than the increase in the volume of investments

Profitability

Competition Country

Insecurity continues in the northern and central part of Mali with impacts on the 3G / 4G swap program and on the quality of service.

Economy

Macroeconomic indicators are green in almost all countries of presence

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Capex and Free cash flow

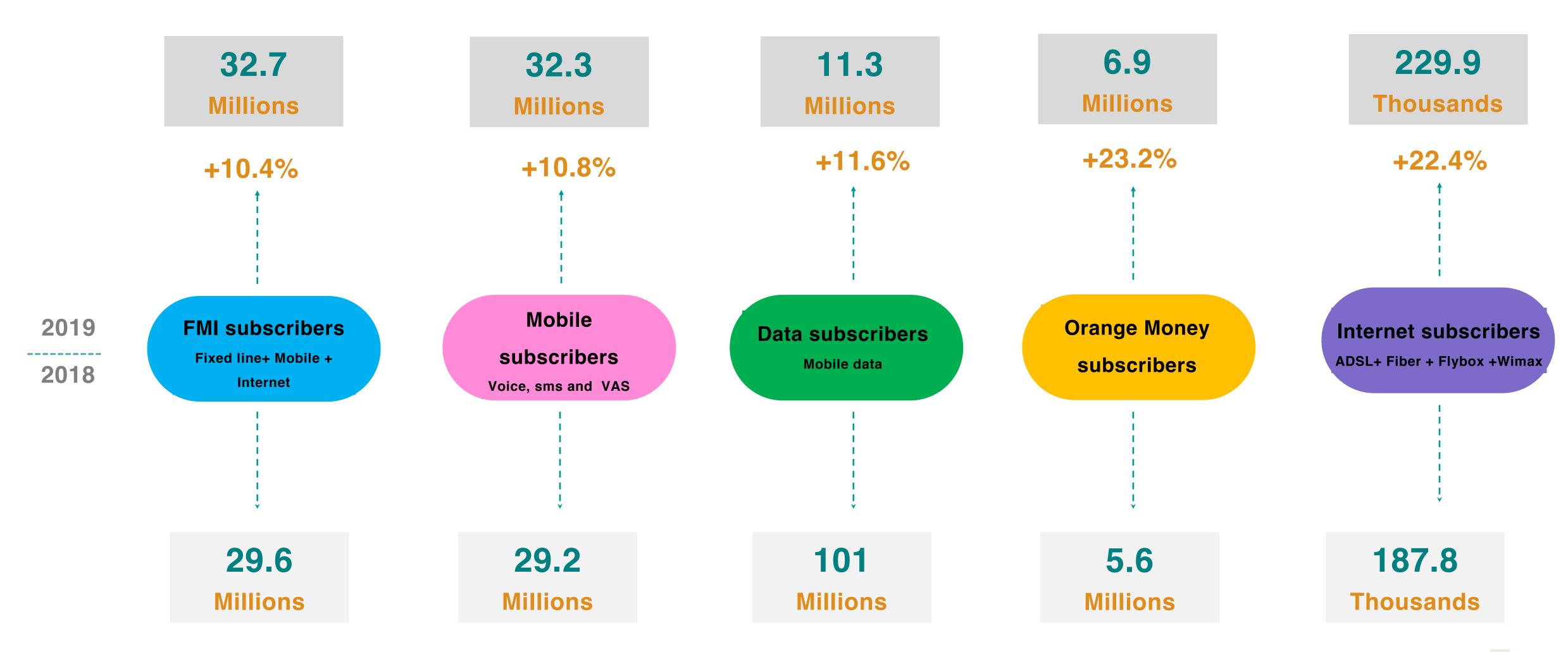


Regulations

Introduction of New taxes and new fiscal impacts. Lower interconnection rates.

Key operationnal figures

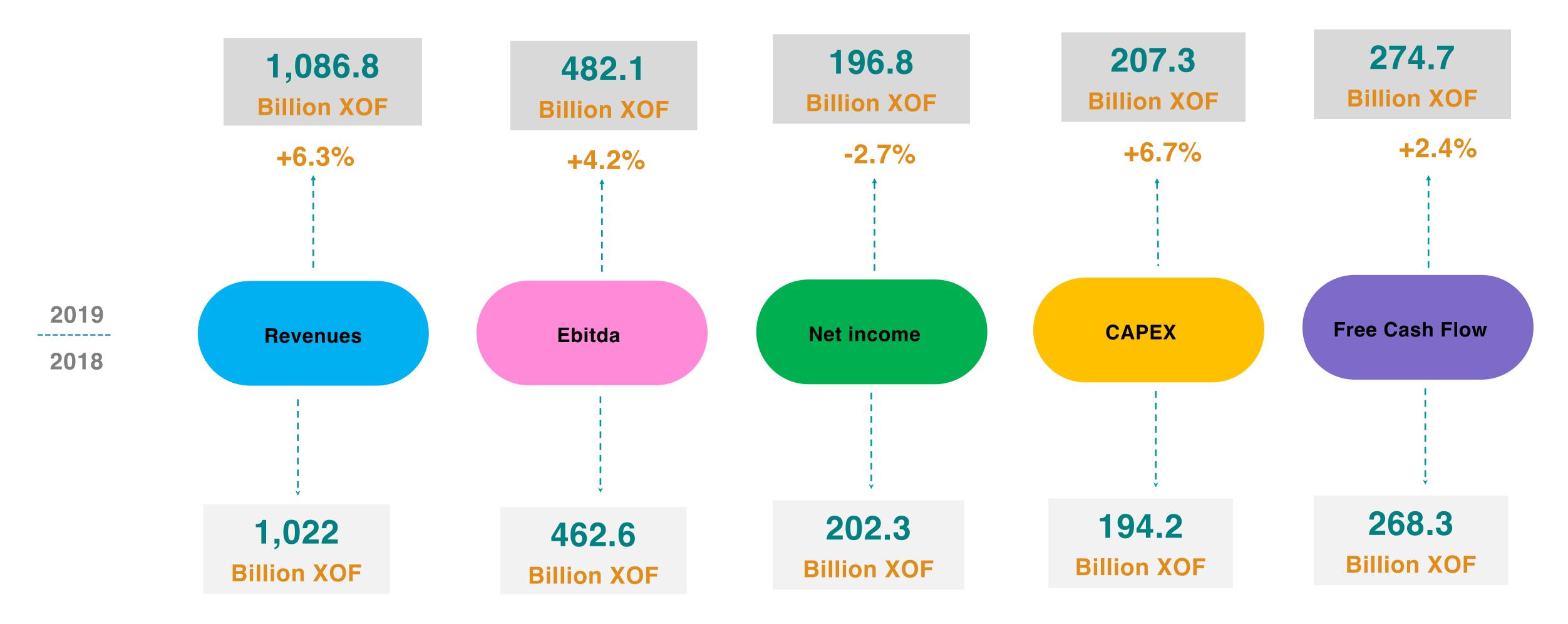
Customer base growth restarted following the sales boost of Simcards mainly in Mali, combined with the strong level of recruitments in all the countries



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Key financial results

Strong revenues growth, mostly thanks to growth drivers. Ebitda growth below revenues growth, due to increase of taxation. Improvement of the free cash flow thanks to the increase of operating margin, higher than the increase of the volume of investments.



Coverage

	SENEGAL	MALI	GUINEA	BISSAU	SIERRA LEONE
	*				
Mobile penetration	109%	99%	108%	84%	54%
2G Population coverage (%)	98.2%	95%	98.1%	90%	81%
3G Population coverage (%)	95.2%	71%	67.3%	69%	60%
4G Population coverage (%)	73.1%	41%	34.4%	34%	41%
3G Active subscribers (in Million)	3.9	4.1	1.3	0.2	0.4
4G Active subscribers (in Miliion)	1.6	0.5	0.3	0.06	0.03
Data penetration	41.7%	35.4%	34.2%	22.4%	13.8%
4G penetration	16.7%	4.4%	3%	7.7%	1%
Mobile Money penetration	39.8%	39%	35.3%	23.8%	N/A

Contribution to the economies of our countries of presence

Contribution to the private sector +250 Billion XOF

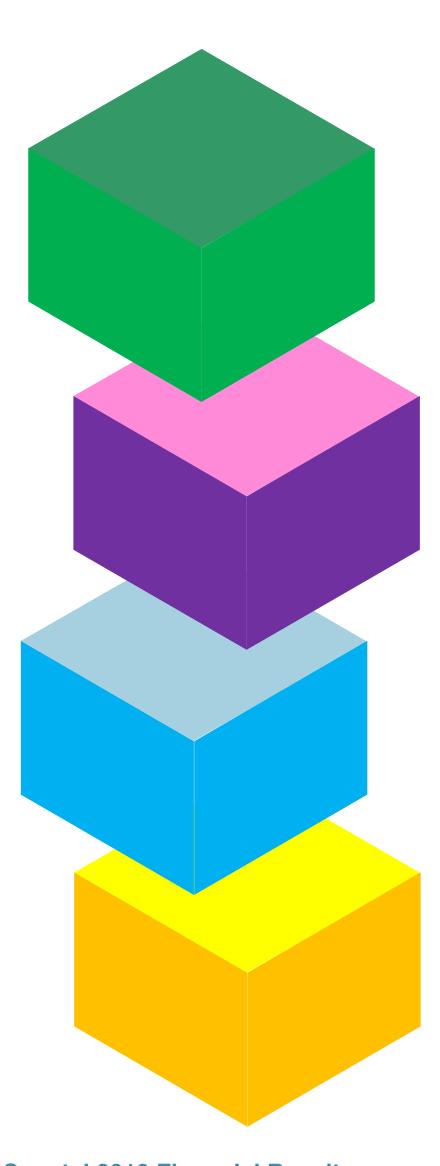
of revenues generated to the profit of local businesses in the countries of presence

Job creation

+160 000 indirects jobs

+4500 directs jobs

Thanks to a wide commercial distribution network and dynamic partners



Contribution to national revenues

+610 Billion XOF

Paid out as duties, taxes, royalties, social contributions, custom duties and dividends in the countries of presence

Exports

+115 Billion XOF

of contribution to the balance of payments from foreign telecom operators

Some of 2019 main campaigns





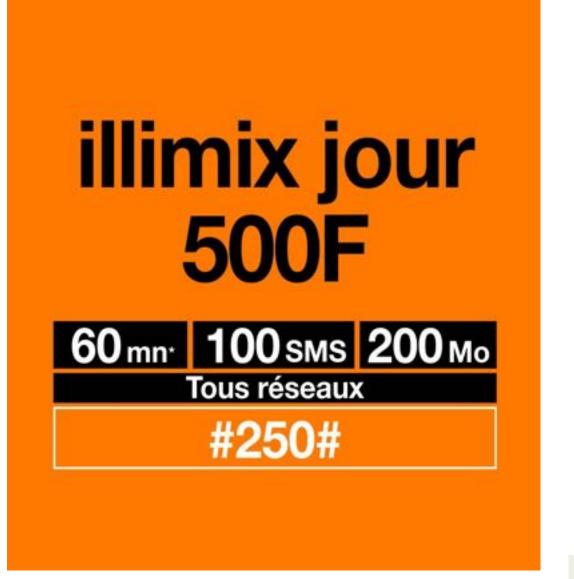




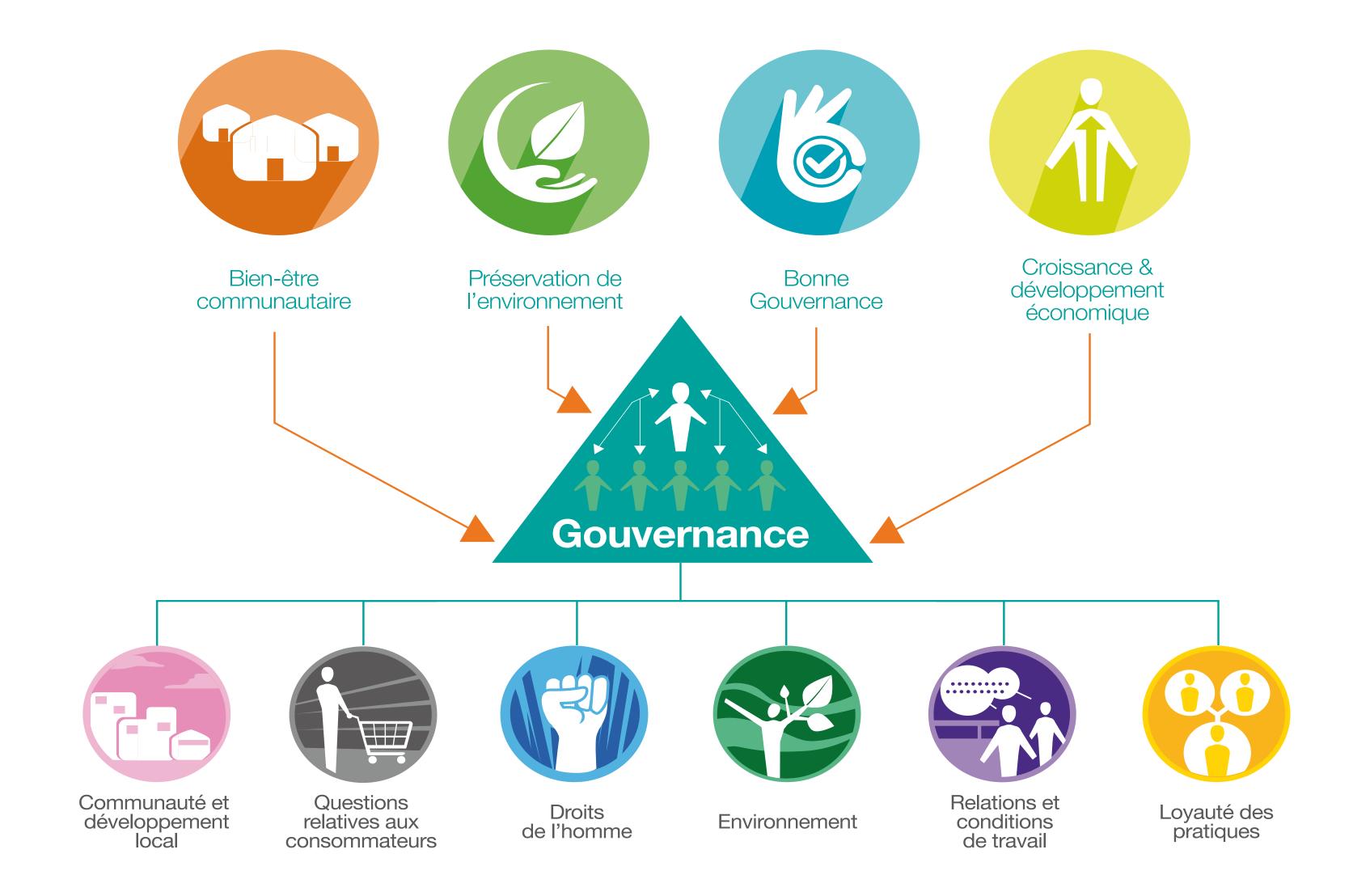






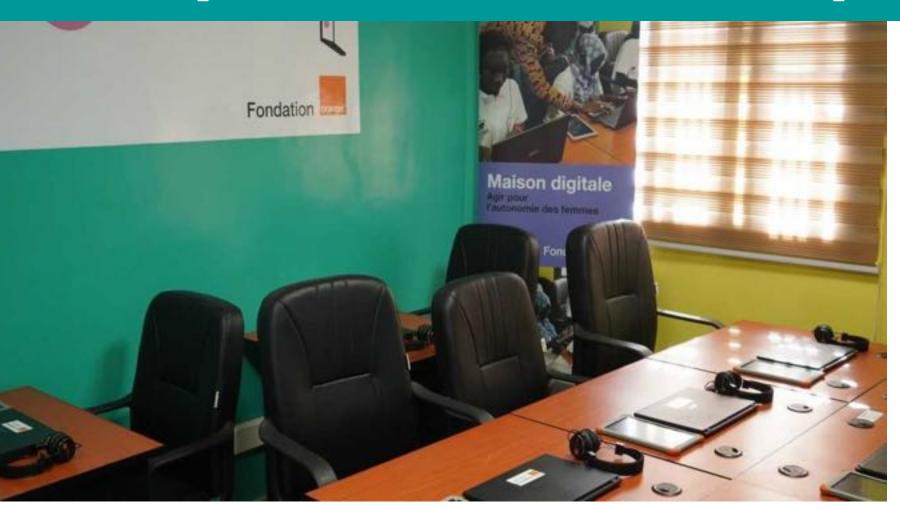


Corporate social responsability





Corporate social responsability



Sonatel foundation opened its second Digital House in Dakar's suburbs districts



Keeping girls in school, a major commitment of the Sonatel Group



Fourth edition of the Linguere Digital Challenge for Women entrepreneurs



Sonatel introduced women parliamentarians to the digital



Sonatel launched the first edition of the Handicap Entrepreneurship fair



First class of Sonatel Academy coding school graduated



Operational excellence awarded by global certifications



Label

















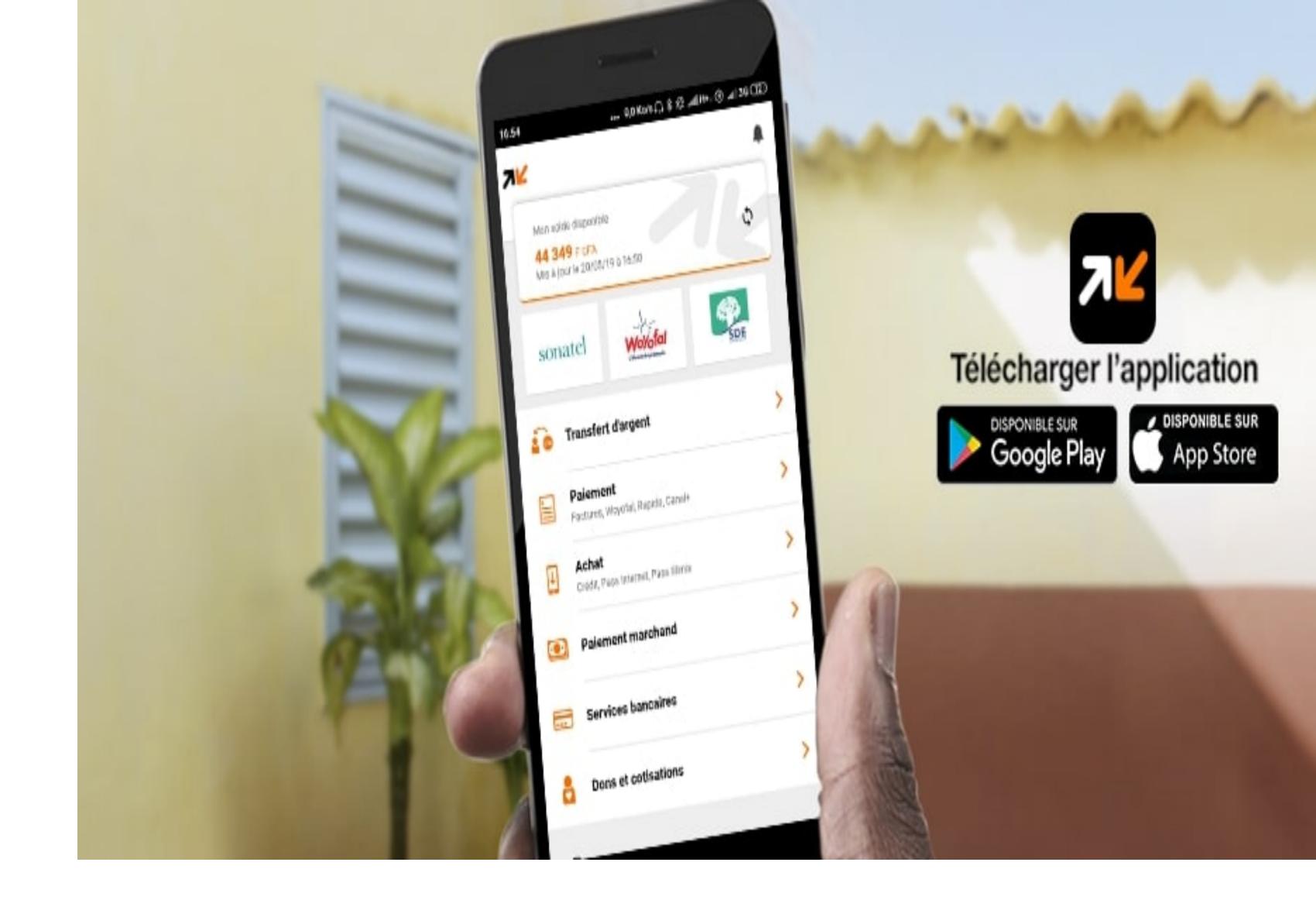
Management System Certifications

Professional Certifications





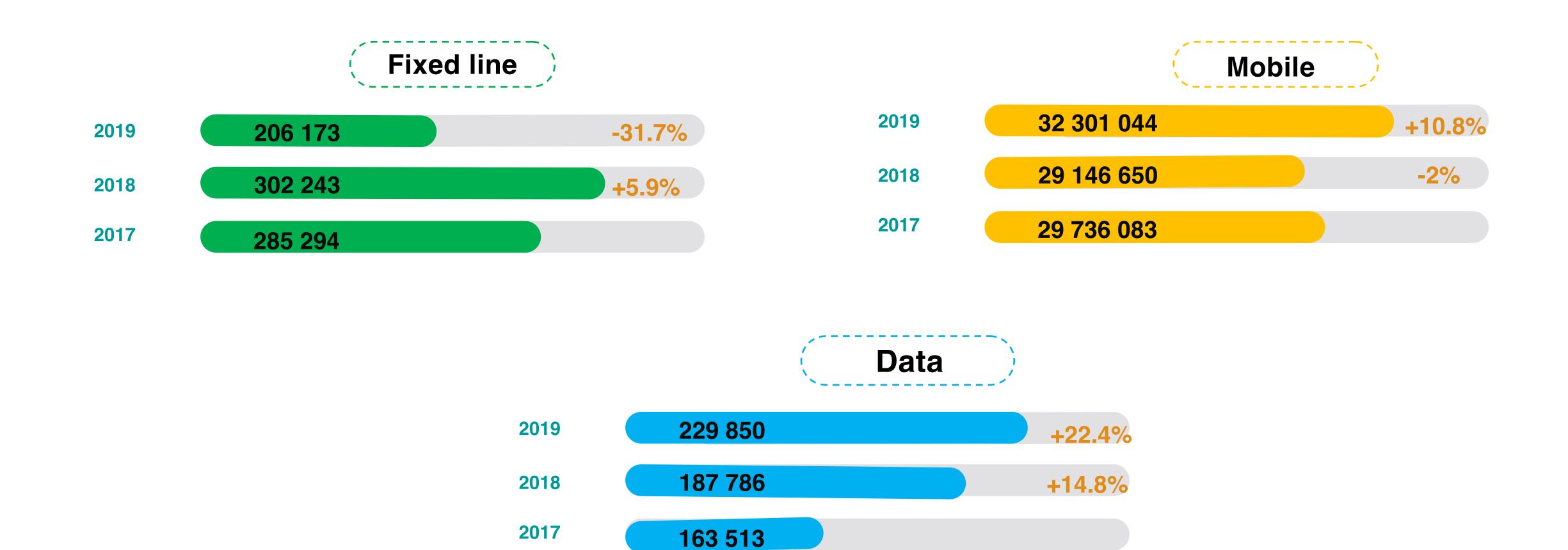
Operational results



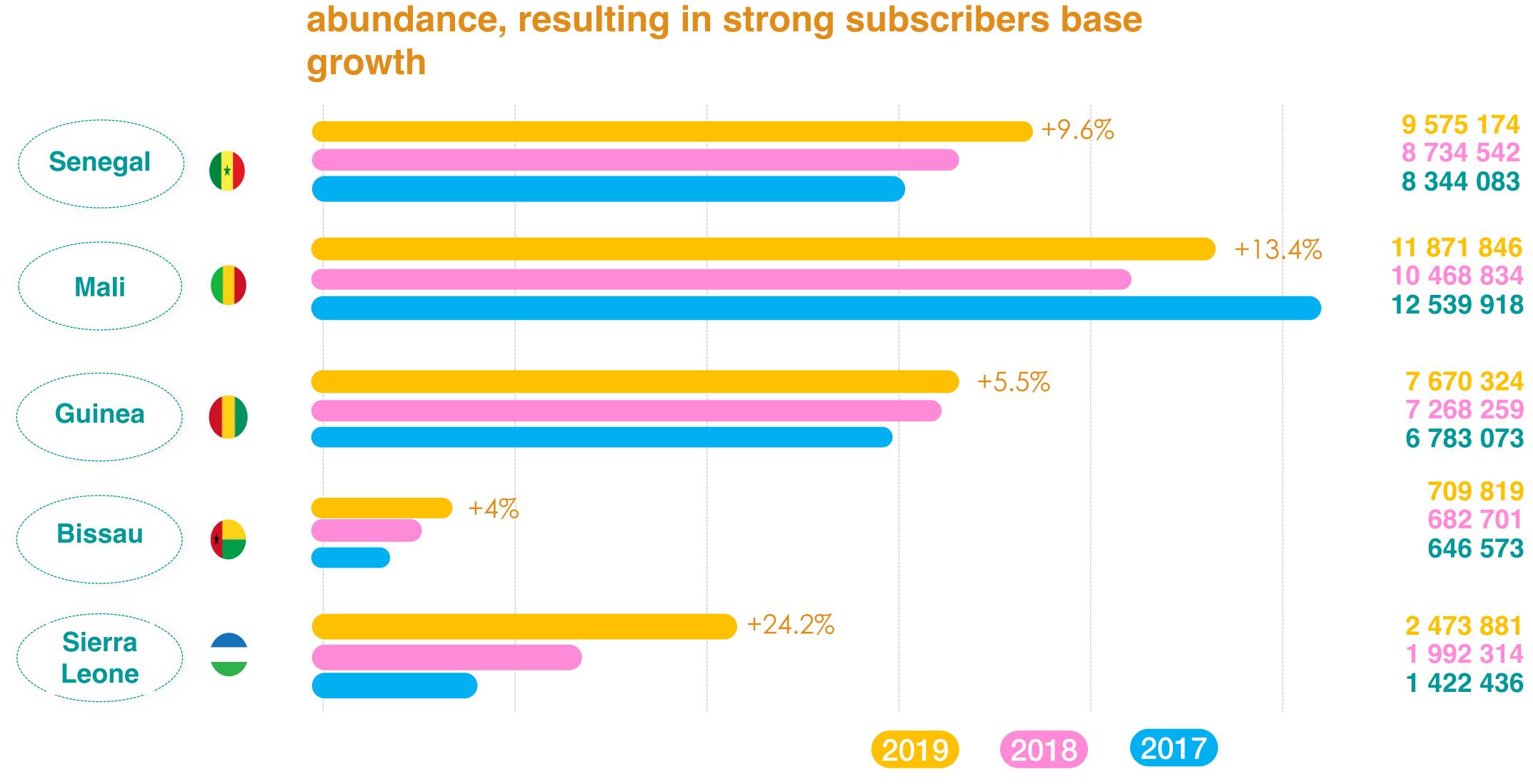


Customer base: fixed line, mobile and data

Growth on recruitments on Mobile and data, evolution of fixed line impacted in Senegal by the discontinuation of CDMA services



Mobile subscribers base



Proven commercial strategy focused on

ARPU

Increase of ARPU in all countries thanks to improved offers and a good customer experience

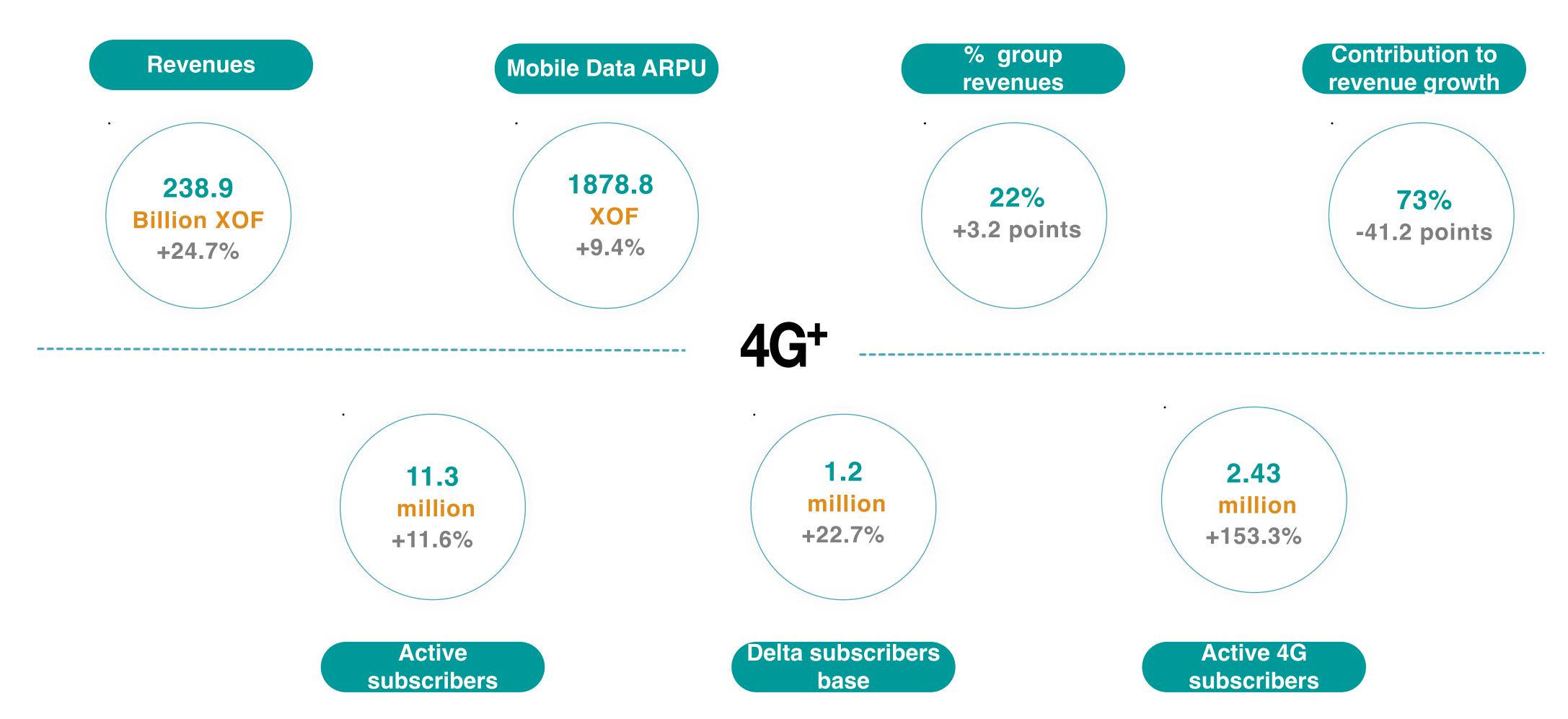
Se	enegal	Mali	Guinea	Bissau	Sierra Leone
	*				
Fixed line XOF	Mobile prepaid (XOF)	Mobile prepaid (XOF)	Mobile prepaid (GNF)	Mobile prepaid (XOF)	Mobile prepaid (SLL)
92 928	3 147	2 224	27 109	2 935	20 322
+26.3%	+2.7%	+15.2%	+2.5%	+8.6%	+8.5%
73 579	3 063	1 930	26 452	2 701	18 729
+2%	+12.6%	+37.4%	+2.5%	+3.6%	+4%
94 838	2 794	1 618	26 448	2 832	19 542

Sonatel 2019 Financial Results

2017

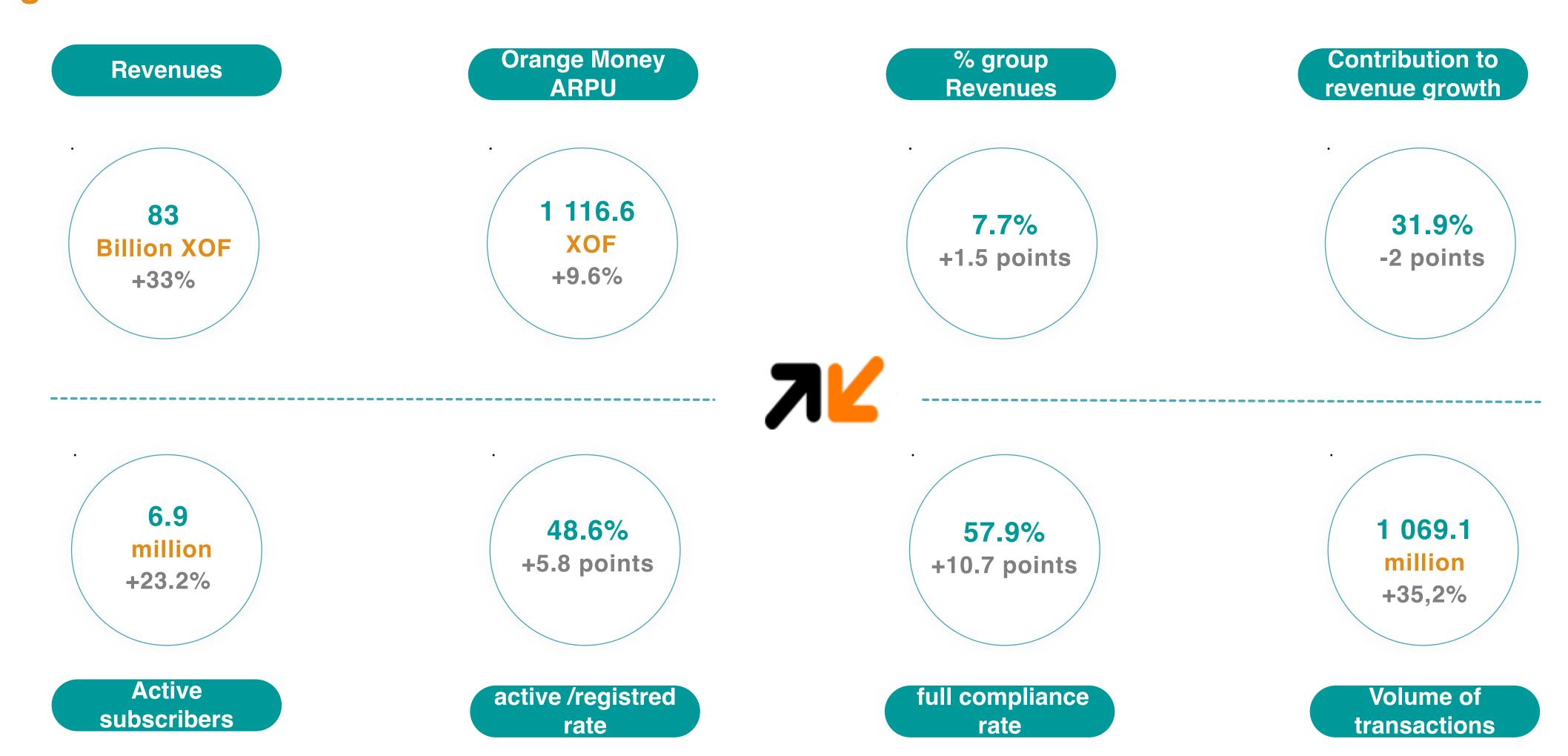
Mobile Data

Strong growth of revenues thanks to a better penetration of the 4G. Growth in subscribers base and usage driven by recruitments



Orange Money

Continued business growth, rising revenues and improved profitability. A contribution to the growth in revenues of 32%.



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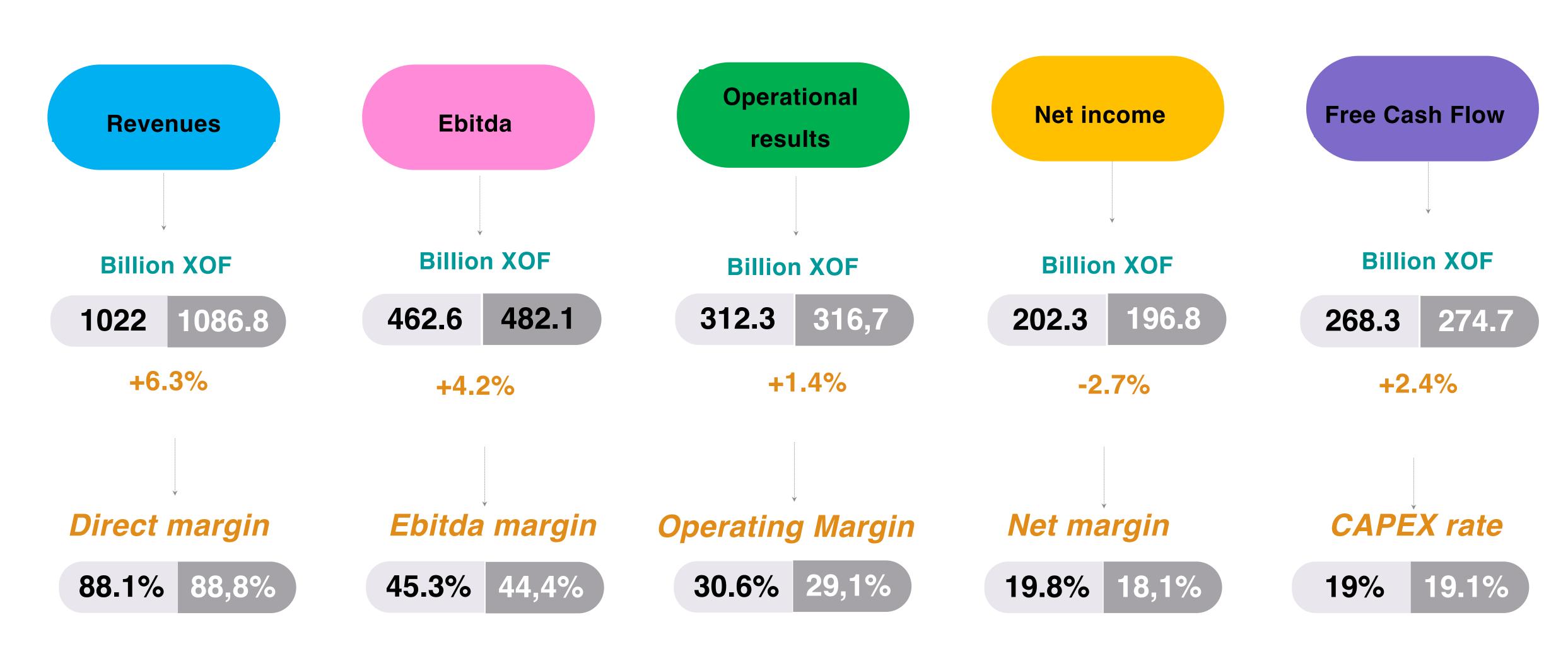
Financial results





Financial results

Good financial results thanks to strong revenue growth and control of direct costs, especially interconnection costs. Change in net margin due to the level of amortization and the debt costs

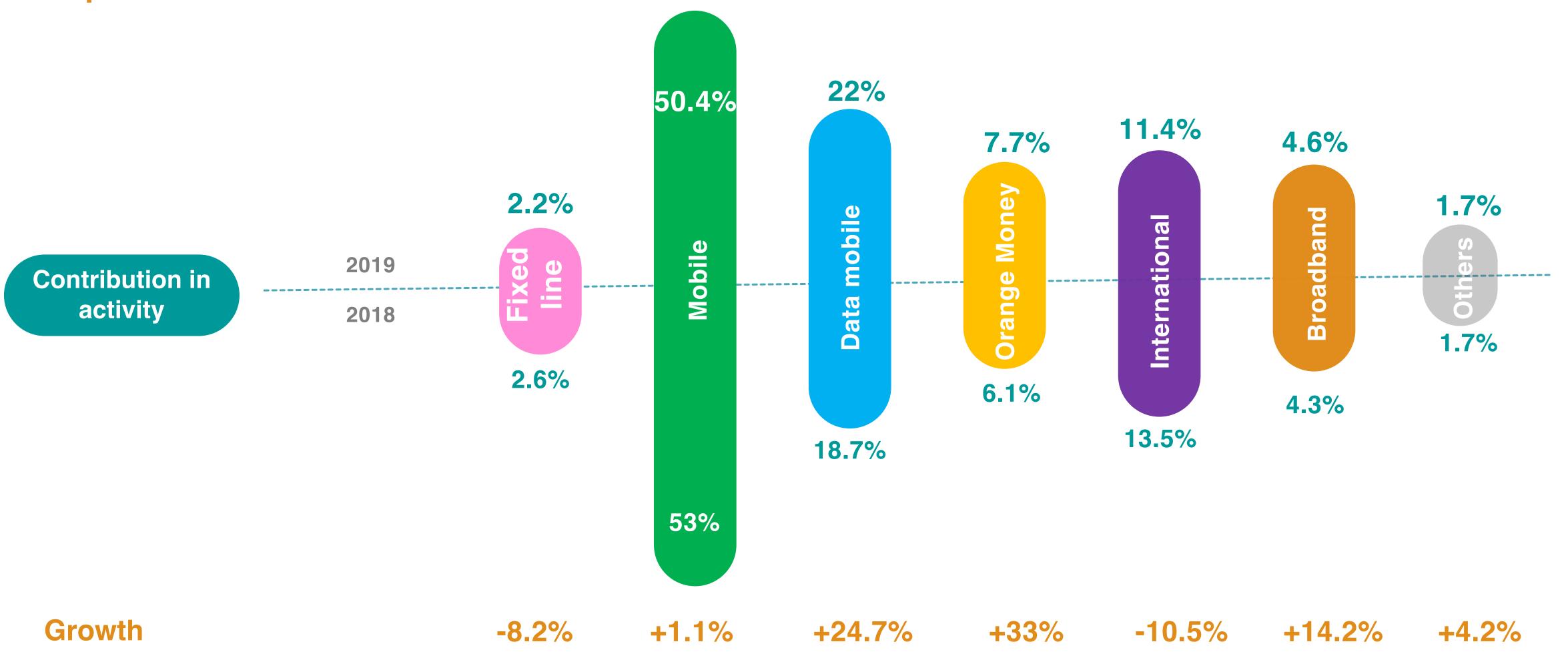


2018 2019 Sonatel 2019 Financial Results

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Revenue contribution

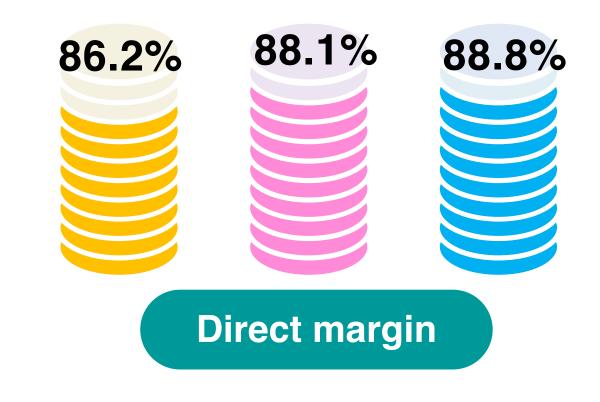
Increase of the contribution of Data and Orange Money in total revenues, and decrease of international voice. The contributions of Voice, SMS and VAS are slightly declining but remain important.



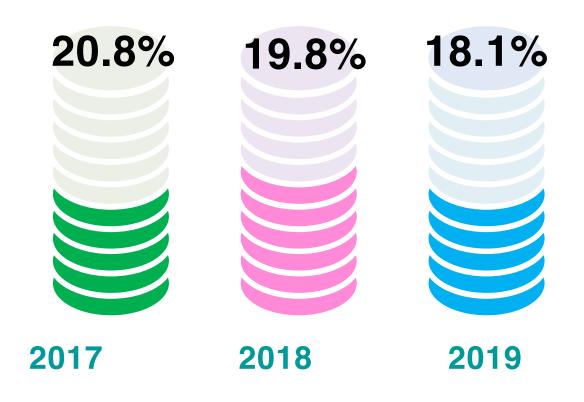
Margin

Good Ebitda rate with an increase of the direct margin, thanks to the strong monitoring of direct costs.





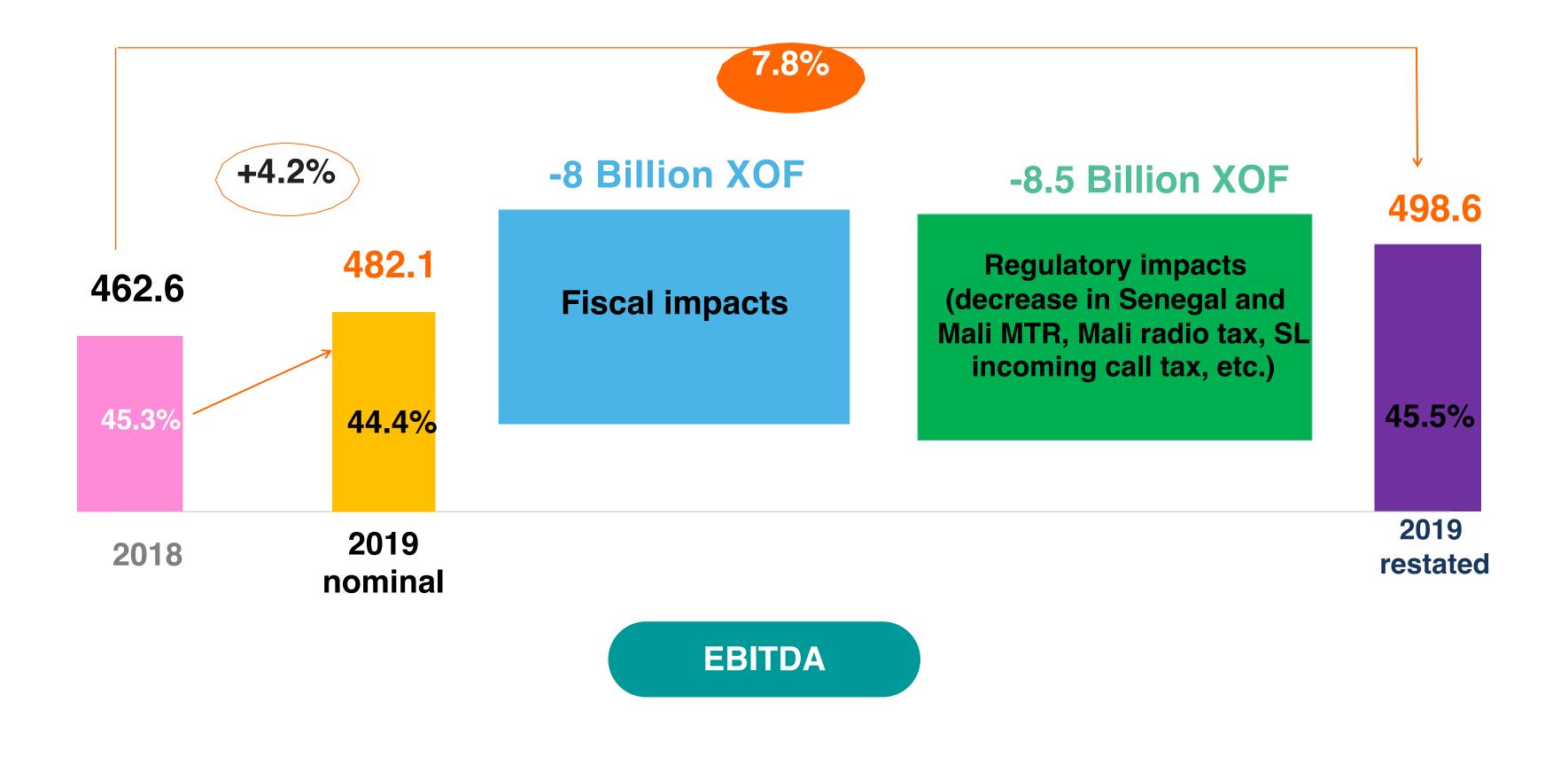




Net margin

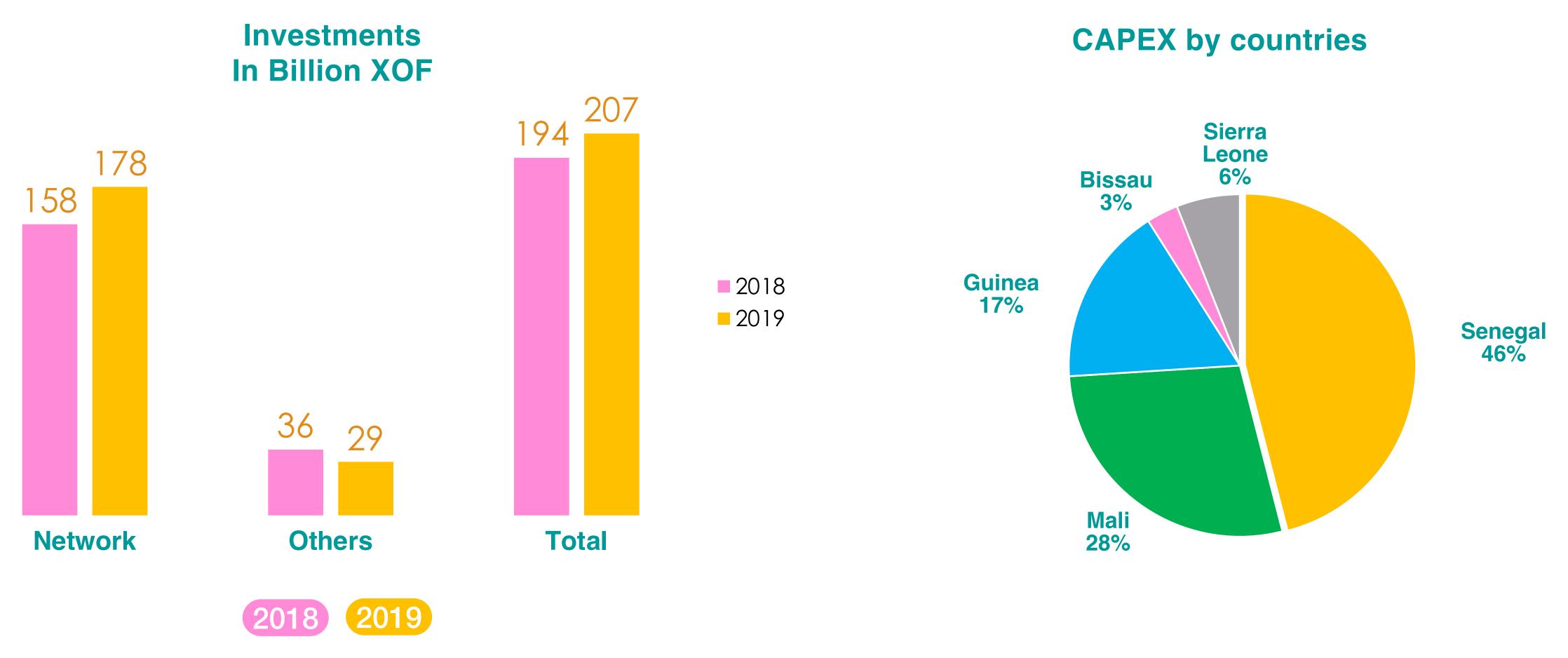
Margins

Tax and regulatory measures impacted the Group's Ebitda by 16.5 Billion XOF, driven by unfavorable regulatory measures (lower national interconnection tariff in Senegal and Mali, radio tax in Mali), the extension of the 2018 tax measures (CST in Senegal) and tax adjustments (Senegal, Guinea).



Investments

Investment growth of 6.6% (+12.8 Billion XOF) with a stable CAPEX / revenue ratio of 19% mainly driven by 4G + and fiber in order to maintain our competitive advantage on very high broaband (fixe and mobile)

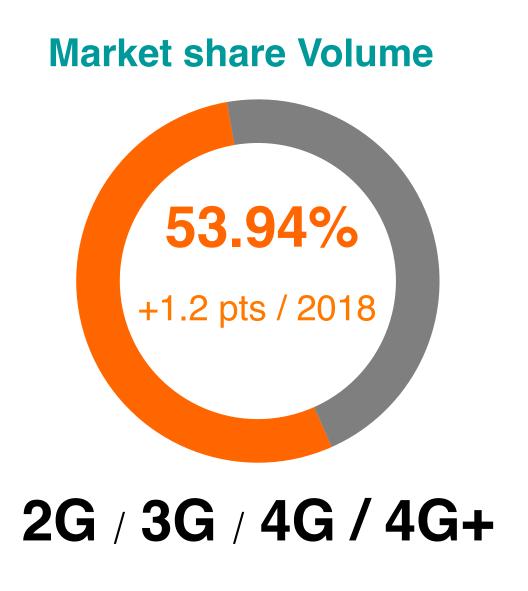




Significant changes in the competitive and regulatory environment in H2 2019. Confirmation of the strong growth drivers of very high broadband offers (mobile, fixed), the development of Orange Money, and better resilience of international wholesale. Operating margin growth in 2019 despite some non operational negative impacts (taxation, regulations). Increase of investments compared to 2018

SENEGAL

- The operating margin (EBITDA) has increased in 2019 after a decrease in 2018, thanks to the improvement of the direct margin supported by the increase of revenue, despite a significant negative impact of XOF 14 billion (tax)
- Good recruitment dynamics on the mobile allowing market share gains despite the intensification of competition
- Launch of Digital Revolution Wave 4 and 5 for the benefit of the general public and businesses;
- Continued deployment of fiber (120,000 home passed), base of 30K subscribers
- Inauguration of the Orange Digital Center, strong pillar for Sonatel's contribution to the digital development in Senegal
- Relaunch of the activities of the main competitor under the "FREE" brand
- Renewal of COPC certification extended to B2B, obtaining AA + rating (WARA Agency)



Revenues

FMI subscribers



Ebitda



Delta Mobile base 840,6 k subscribers +115.3%



Ebitda margin 37.8% -1.7 pts



Internet Mobile

Subscribers: 4 millions +16.1%



Capex 94.5 Billion XOF



Orange Money

Subscribers: 2.5 million +26.7%



Free Cash Flow



Workforce



1 868 Agents +0.8%

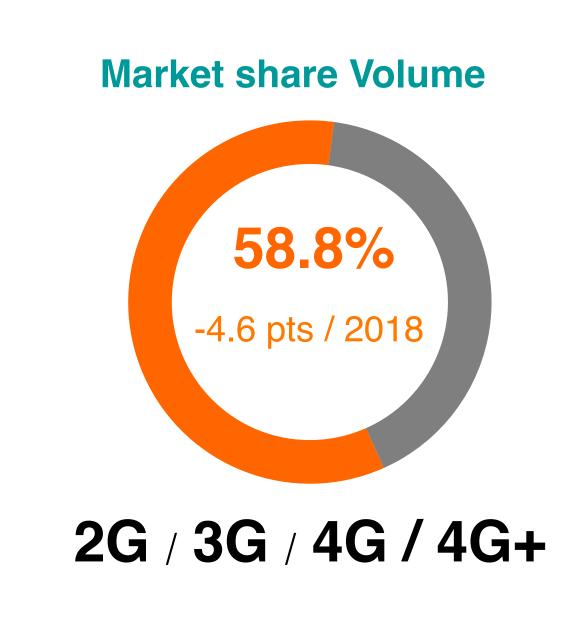




Difficult security situation in the north of the country. Still strong commercial positions in volume market share. Strong improvement in 3G coverage. Deployment of very high broadband networks with LTE solutions (4G, TDD) and fiber. Maintenance of the operating margin despite the increase of regulatory pressure (promotion framework, drop in MTR) and tax.

MALI

- Increase of insecurity in the north and central part of the country with impacts on the 3G / 4G swap program and on quality of service
- Solid commercial performance reflected by strong growth in subscriber base and usage, and by revenue growth (+ 4.4%)
- Strong increase in OTTs, impacting downward volumes and incoming international revenues
- Regulation: the capping retail price has been reduced (81 XOF TTC per minute per voice and 10 XOF TTC per SMS) and regulation of the promotions has been implemented
- Asymmetry in the national interconnection tariffs, which came into force on January 1st, 2019. Call termination on the Orange Mali network dropped from 7 XOF / min to 5.7 XOF / min in 2019 (-19%)
- Extension of the network coverage: 95% population coverage rate.





Revenues

+4.4%

+4.4%



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Delta Mobile base

Ebitda

+1,4 millions subscribers +167.7%



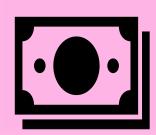
Ebitda margin 47.3% -1.9 pts

Internet Mobile

Subscribers: 4.2 million +7.8%

Capex

58.7 Billion XOF +2.7%



Free Cash Flow

-0.7%



million +10.1%







667 Agents +5.8%



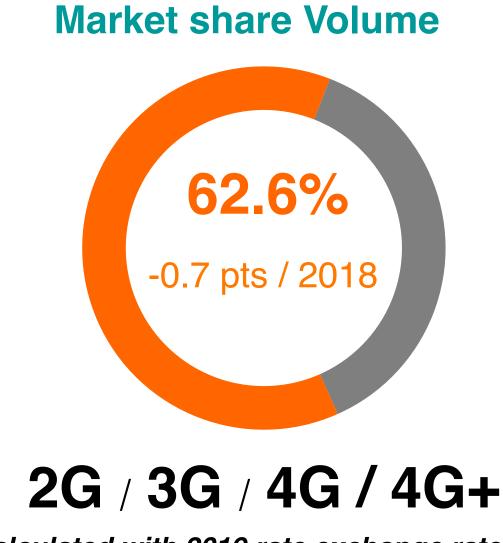


Strong operational and financial performance despite a difficult environment. Renewal of the 2G / 3G concession, acquisition of 4G spectrum. Consolidation of the strong commercial positions with the development of the Orange Money activity and a good recruitment dynamic. Improvement of the operating margin, stabilization of the EBITDA rate despite the tax impacts. Investment effort maintained with extension of the network coverage.

GUINEA

Comparable basis*

- Good operational and commercial performance despite the increase of abundant offers from competitors, reflected in the strengthening of OGC leadership with an estimated market share of 62.6%
- Launch of the "Solar energy" project; International transfer with WorldRemit; Basic Orange Energy Kit
- Social and political uncertainty due to the next presidential elections scheduled for 2020 with the risk of insecurity
- A level of inflation around 10.4% which impact the standard of living of households (increase in the price of fuel, etc.) with a deflating effect on the economic growth of the country.
- Very high level of taxes specific to the telecom sector (59% of operators' turnover) with risks of new taxes.
- Strong pressure on identification KYC; sharing of infrastructure
- Launch of ECOWAS free roaming, extension of free roaming to data
- National backbone project piloted by SOGEB



*2018 statement calculated with 2019 rate exchange rate

Revenues

FMI subscribers

Ebitda



Delta Mobile base

+402.1 K subscribers -17.1%



47.9%*

Ebitda margin

subscribers: 2.6 million +9.5%

+0.4 pts*

Capex

34.7 Billion XOF*



Free Cash Flow





Orange Money

1.3 million +13.6%



Workforce



418 Agents +4.8%

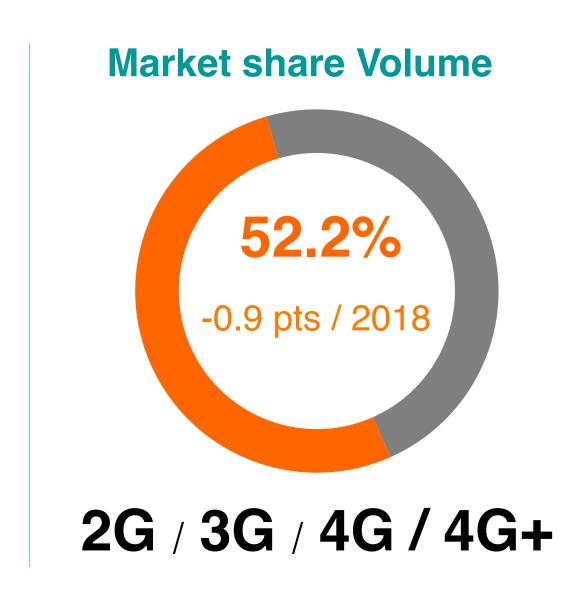
+5.5%



Consolidation of strong commercial positions in volume and value. Continuous deployment of 4G coverage and increase of Orange Money penetration. Guinea Bissau is now connected to the ACE submarine cable. Financial results impacted by overall economic situation. Fiscal and regulatory environment remain challenging

BISSAU

- Presidential elections held
- Overall economic situation degradation with a bad cashew campaign impacting revenues
- Solid financial performance marked by EBITDA growth higher than sales
- Maintaining the recruitment dynamic to keep the PDM, continuous Orange Money development
- Orange Djumbai launch; Orange Mundo: call to all destinations with exceptional rates (# 165 #)
- Spectrum Fees increase
- Organization of Digital Transformation and Innovation Forum on October 2nd to 3rd, 2019



Turnover

FMI subscribers

Ebitda

+10.9%

Delta Mobile base +27,1 K subscribers -24.9%



Ebitda margin

35.3% +2.1 pts



Internet Mobile

subscribers: 0.16 million +22.6%



Capex

Orange Money

6,2 Billion XOF

subscribers: 57 516

+159.1%



Free Cash Flow

+12.8%





Workforce



98 Agents +10.1%

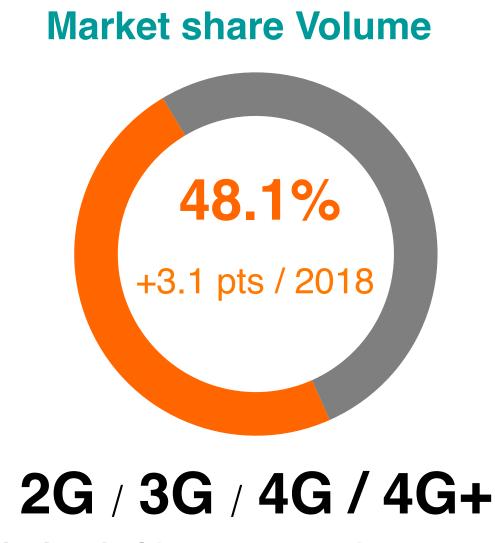




Orange now leader in volume thanks to the good commercial dynamic. Fiscal and regulatory pressure still significant despite some positive measures taken in 2019. Good progress in financial results based on good commercial performance and good control of indirect costs.

SIERRA LEONE. Comparable basis*

- Strong financial performance reflected by higher operating margin growth than that of sales.;
- Reduction of national interconnection rates between operators from \$ 0.07 to \$ 0.047
- Regulatory tax adjustment (removal of \$2c tax on the local interconnection)
- The international capping was removed, but the surcharge on incoming has increased from \$0.09 to \$0.14.
- Suppression of the tax of \$ 0.01 on national offnet calls
- New GST on free and promotional calls decided for 2020;
- Strong inflation and depreciation of the Leone against foreign USD and EUR;
- Gain of leadership in volume with a market share of 48%;
- Mobile Money: significant leader with a market share estimated at more than 90% despite increase in competition.
- Extension of network coverage with more sites, especially in rural areas;
- Launch of new offers such as voice plans, data plans (more generosity), as well as prepaid offers for the B2B market.



*2018 statement calculated with 2019 rate exchange rate



Turnover

FMI subscribers

Delta Mobile base +481.6 K subscribers -15.5%

Ebitda



Ebitda margin

18.7%* +9.9 pts*

Internet Mobile

subscribers: 0,4 million +24.2%

Capex

13,1 million XOF*

subscribers: 0.678

million +79.8%

Orange Money



Free Cash Flow



Workforce

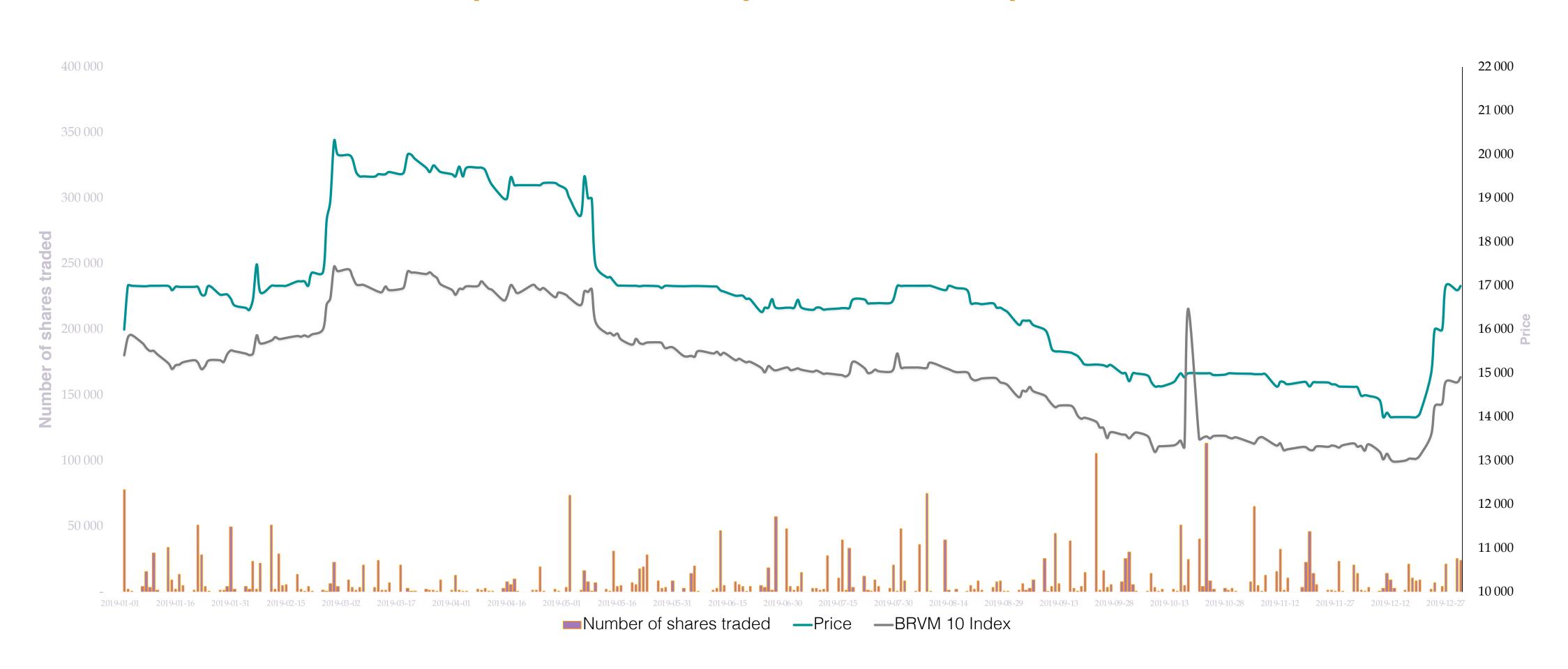


185 Agents +1.6%

+24.2%

Stock price

+6.2% increase in stock price in 2019 despite a -3.40% drop in the BRVM 10 index



2019 dividend draft resolution

Proposal to allocate a dividend of XOF1361 per share, representing a return on investment at 9.38% *

FISCAL YEAR 2019 ALLOCATION OF NET INCOME

The general assembly, approving the proposal of the board of directors, decides to allocate the result of the financial year ended on 12/31/2019 as follows:

Dividends: 136 111 111 111 XOF

Other reserves: 18 690 724 274 XOF

Consequently, the Assembly General Meeting fixes the gross dividend for each share at 1361 XOF.

After deduction of the withholding tax of 10% on dividend distribution, a net dividend of 1225 XOF per share will be paid after the May 5th, 2020.

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Outlook 2020







Perspectives

Subject to major events that may modify the activity in our countries, the SONATEL Group plans to:

- Continue to grow in revenues, driven by performance in mobile data, Orange Money and Fiber despite continued decline in revenues from fixed voice and international;
- Continue the growth of Ebitda;
- Have a strong investment strategy with a Capex stabilized around 200 billion XOF;
- Control the balance sheet with a slow decline in the DEBT / EBITDA leverage ratio from 1.08 to 0.93 over 2020-2023 with, for fiscal year 2020, a decrease in the dividend per share at 1225 XOF;
- Return to a dividend growth policy starting in 2021;
- Have a strong consolidation of market shares by accelerating the development of Very High Broadband Internet (4G+, LTE / TDD / FDD), increase of the products and services offered by Orange Money and acceleration of the digital transformation to improve the customer experience.

5 Appendices



2019 consolidated financial statements

- Note to readers
- 2. Consolidation scope
- 3. Consolidated financial statements
- 4. Notes on consolidated accounts
- 5. Accounting methods and principles

Note to readers

- The consolidated financial statements include the accounts of Sonatel and all of its subsidiaries controlled directly or indirectly. These subsidiaries are consolidated using the full consolidation method. Orange Sierra Leone, 50% owned, is fully consolidated in accordance with the terms of the shareholder agreement.
- The Orange Service Group was integrated into the consolidation scope in 2018 by the equity method.
- Transactions, balances and reciprocal results between integrated companies are eliminated.
- The consolidated financial statements are presented in XOF. The assets, liabilities and income statement items of subsidiaries outside the CFA zone are converted at the exchange rate in effect at the end of the period.
- As of December 31, 2019, the Sonatel Group consolidated financial statements were prepared on the basis of the annual accounts of the subsidiaries presented in accordance with the requirements of the revised OHADA accounting system.
- The consolidated accounts are established according to the revised SYSCOHADA

Consolidation scope

Pays	Sociétés	Détention	Pourcentage de détention
	Sonatel SA	Directe	Société mère
	Sonatel Mobiles	Directe	100%
	Sonatel Multimédia	Directe	100%
Sénégal	Sonatel Business Solutions	Directe	100%
	Orange Finances Mobiles Sénégal	Directe	100%
	Orange Mali	Directe	70%
	Orange Finances Mobiles Mali	Indirecte	70%
Mali			1070
	Orange Guinée	Directe	89%
	Orange Gairles Orange Finances Mobiles Guinée	Indirecte	89%
Guinee		II Idii Ooto	0070
			000/
Bissau	Orange Bissau	Directe	90%
	Orange Sierra Leone	Directe	50%
Sierra Leone	Orange Money SL Limited	Indirecte	50%
Oldita Loono			
000	Graunomant Oranga Sanjiaga	Indirecte	47%
GOS	Groupement Orange Services	II IUII ECLE	4170

2019 consolidated financial statements: Assets (in million XOF)

ASSETS	Note	Fina	ended 12/31/2018		
		GROSS	AMORT. And DEPREC.	NET	GROSSE
INTANGIBLE ASSETS		561 730	238 192	323 538	287 573
Goodwill		73 983	16 852	57 131	62 063
Other intangible assets		487 747	221 340	266 407	225 509
TANGIBLE FIXED ASSETS (1) and (2)		1 967 721	1 208 246	759 475	706 798
(1) Of which Net investment property/		-	-	-	-
(2) Of which rental Net acquisition/		-	_	-	_
Advances and deposits paid on fixed assets		-	-	-	-
FINANCIAL ASSETS		165 049	1 079	163 970	163 352
Equity affiliates		3 688	-	3 688	3 995
Participations and linked receivables		6 854	583	6 271	5 103
Loan and other financial assets		134 686	496	134 190	135 513
Deferred tax assets		19 821	-	19 821	18 741
TOTAL FIXED ASSETS		2 694 499	1 447 517	1 246 983	1 157 722
Inventory		16 201	1 863	14 338	13 157
Receivables ans similar uses		314 871	33 810	281 061	285 054
Receivables		156 016	32 788	123 228	129 735
Other receivables		158 855	1 022	157 833	155 319
TOTAL CURRENT ASSETS		331 072	35 673	295 399	298 212
TOTAL CASH-ASSETS		353 399	584	352 815	317 439
TOTAL FIXED ASSETS		3 378 971	1 483 774	1 895 197	1 773 373

2019 consolidated financial statements: liabilities (in million XOF)

LIABILITIES	Note	Ended 31/12/2019	Ended 31/12/2018
		NET	NET
Equity		50 000	50 000
Premiums and consolidated reserves		403 562	403 276
Conversion varriance		- 3 063	819
Net Income (Part of the consolidated company)		167 970	172 467
Other Equity		-	_
Part of the consolidated company		618 470	626 561
Part of the monority		95 950	90 865
TOTAL EQUITY OF CONSOLIDATED COMPANY		714 420	717 426
Loans and Financial Debts		234 087	190 053
Lease debts		_	_
Financial provisions for risks and charges		72 106	72 293
Diférred taxes		541	649
TOTAL FINANCIAL DEBTS AND RELATED RESOURCES		306 734	262 995
TOTAL STABLE EQUITY		1 021 154	980 421
Accounts payable and related accounts		289 355	264 233
Other debts		378 273	304 730
TOTAL CURRENT LIABILITIES		667 628	568 963
TOTAL CASH-LIABILITIES		206 415	223 989
TOTAL LIABILITIES		1 895 197	1 773 373

2019 Consolidates Income statements: (in million XOF)

DENOMINATION	NOTE	ENDED 31/12/2019	ENDED 31/12/2018
		NET	NET
Works, services sold	+	1 075 927	1 010 985
Accessory products	+	10 829	10 971
TURNOVER		1 086 756	1 021 956
Other operating products	+	31 045	39 215
Consumed purchases	-	63 335	63 338
External services	-	354 688	345 373
Dues and taxes	-	72 181	46 462
Other expenses	-	28 182	25 102
VALUE ADDED		599 415	580 895
Staff costs	-	118 325	108 417
GROSS OPERATING PROFIT		481 090	472 477
Reversal of depreciation, provisions and amortizations	+	18 483	8 764
Depreciation, provisions and amortizations	-	182 825	168 955
NET OPERATING PROFIT (A)		316 748	312 286
Financial revenues	+	8 827	11 236
Financial expenses	-	33 366	24 753
FINANCIAL RESULT (B)		- 24 539	- 13 517
Result from ordinary activities $(C = A+B)$		292 209	298 769
Revenues out of ordinary activities	+	10 618	9 659
Expenses out of ordinary activities	-	8 128	13 038
Result out of ordinary activities (D)		2 490	- 3 380
Earning Before Taxes (E= C+D)		294 699	295 390
Taxes payable on results	-	100 133	95 567
Deferred taxes	+ / -	2 469	2 474
Net Income of integrated entities		197 036	202 297
Part in the results of equity affiliates		- 264	- 46
Consolidated Net Income of the whole		196 771	202 251
Part of minority		28 801	29 784
Part of the consolidating entity		167 970	172 467

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2019 Cash flow statements (in million XOF)

DENOMINATION	Note	2019	2018
Cash on january 1st (Cash assets N-1 – Cash liabilities N-1)		93 450	84 383
Cash flow from operating activities		0	0
Global Self-Financing Capacity (GSFC)		353 980	366 471
- Current assets out of ordinary activities (1)		1 156	-8 365
+ Change ininventory		-1 245	1 103
- Change in receivables		-48 331	-8 821
+ Change in current liabilities		151 090	33 094
Change in Working capital linked to operations (FB + FC + FD + FE)		102 669	17 010
Cash Flow from operating activities (sum FA to FE)		456 650	383 481
Cash Flow from investing activities		0	0
- Disbursements related to the acquisition of intangible assets		-68 763	-22 042
- Disbursements related to the acquisition of tangible fixed assets		-197 580	-195 562
- Disbursements related to the acquisition of financial assets		3 496	-24 835
+ Receipts related to the disposal of intangible and tangible fixed assets		5 215	7 784
+ Receipts related to the disposal of financial fixed assets		1 672	21 430
Cash Flow from Investing activities (sum FF to FJ)	;	-255 959	-213 225
Cash Flow from equity financing		0	0
+Equity increase by new contribution		9 207	2 322
+Investments grants received		0	0
- Equity levy		0	0
- Dividends paid		-195 725	-195 404
Cash Flow from equity (sum FK to FN)		-186 518	-193 082
Cash Flow from financing by foreign capital		0	0
+Loans		86 394	44 403
+Other financial debts		0	0
- Repayments of loans and other financial debts		-47 617	-12 510
Cash Flow from foreign capital (sum FO to FQ)		38 777	31 893
Cash Flow from financing activities (D + E)		-147 741	-161 189
Change in net cash for the period (B + C + F)		52 950	9 067
Net cash at December 31 (G + A) (control : Cash-Assets -Cash liabilities)		146 400	93 450

40

Statement of change in equity (in million XOF)

			Shar	e Capital		Others items		, Final	Einol	
	Balance before		Issuand	e of Share					Acount to acount	balance
	Distribution	In kind contribution	Cash contribution	Reserves incorporated	Equiity levy	Increase Decrease	Conversion variance		after distribution	
Equity	50 000							-6 330	6 330	50 000
Issuance, merger and contribution premium	3 388							-45	-1	
Re-evaluation variance	819								-3 886	-3 067
Legal reserve	23 036							-69	59	23 027
Statutory and contractual reserves	0									0
Other reserve	460 662					6 681		-881	-7 747	458 715
Carried over balance	-22 730						0	0	8 361	-14 369
Previous yearnet income not yet allocated	0									0
Current net income	202 251					196 771	-199 134		-3 116	196 771
Investment grant	0									0
Regulated provisions	0									0
TOTAL	717 425	0	0	0	0	203 452	-199 134	-7 324	C	714 420

Table of changes, consolidated debts and off-balance sheet consolidated commitments (in million XOF)

TABLE OF CHANGES, CONSOLIDATED DEBTS (in million XOF)								
	Initial balance (1)	Contraced debts (2)	Payments (3)	Incorporated to equity (4)	Net Conversion variance (5)	other mouvments (6)	Final balance (7)	Collateral on secured debts
Convertible bond debts								
Other bond debts								
Loans and debt of credit institutions	184 954	73 029	38 934			0	219 049	
Various financial loans and debts	10 357	13 364	8 682			0 (15 039	
TOTAL	195 310	86 394	47 617	0		0 (234 087	

OFF BALANCE SHEET CONSOLIDATED COMMITMENTS (in million XOF)					
	Commitments given (1)	received (1)			
Commitments of collateral					
with real collaterals		702			
Other secured commitments	14 245	5 758			
Mutual commitments					
In terms of leasing					
Definite orders					

Turnover breakdown (in million XOF)

	2019		2018		
	Turover	% of turnover	Turnover	% of Turnover	
A)Sales allocation by activity					
Fixed lines	24 284	2,23%	26 468	2,59%	
Mobile lines including data	787 052	72,42%	733 577	71,78%	
Orange Money	83 486	7,68%	62 793	6,14%	
Fixed internet line	49 675	4,57%	43 497	4,26%	
National interconnection	123 631	11,38%	138 062	13,51%	
International interconnection	15 650	1,44%	13 988	1,37%	
Other wholesale (LL, Roaming, Operators)	1 257	0,12%	1 392	0,14%	
Data and integration	1 720	0,16%	2 179	0,21%	
TOTAL	1 086 756	100%	1 021 956	100%	
B)Sales allocation by geographic areas					
Africa (ECOWAS)	781 391	71,90%	723 106	70,76%	
Africa (outside ECOWAS)	227 720	20,95%	214 448		
Asia	1 210	0,11%	2 051	0,20%	
America	1 364	0,13%	1 092	·	
Europe	75 071	6,91%	81 258	7,95%	
TOTAL	1 086 756	100 %	1 021 956	100 % 43	

Workforce per category and payroll (in million XOF)

		2019		2018
	Workforce	Payroll	Workforce	Payroll
Staff under payroll	3 278	110 533	3 133	101 194
Manager and senior executives	1 675	65 663	1 587	61 870
Middle managers	1 150	33 678	1 046	28 044
Foremen	350	9 136	381	9 105
Employees and workers	103	2 057	119	2 175
Interim staff	1 891	7 792	1 483	7 223
TOTAUX	5 169	118 325	4 616	108 418

All amounts are expressed in million of CFA XOF unless otherwise indicated **Net fixed assets**

Fixed costs

2019 2018

They correspond to the acquisition costs of tangible and financial fixed assets. With the SYSCOHADA Reform, they were transferred to the transitional account 475100, then spread over the accounts of chages by type of origin.

Intangible fixed assets

Software licenses, patents and trademarks Business goodwill Goodwill

Gross	Amort.	Net 2019	Net 2018
485 199	-220 321	264 878	221 839
2 547	-1 019	1 528	3 670
73 983	-16 852	57 131	62 063
561 730	-238 192	323 538	287 573

This item mainly consists of operating licenses for the fixed and mobile telecom networks; software, patent and brand operating licenses, as well as the business assets of Sonatel Mobiles, SBS and Orange Guinea.

The increase is mainly due to the acquisition of licenses and software, and the deployment of 4G in Sierra Leone and Guinea Conakry.

Goodwill of 73,983 million corresponds to the difference between the acquisition price of the Orange Sierra Leone subsidiary and our share in the capital of the said subsidiary. It is amortized over 15 years.

Immobilisations Corporelles

- Land and development work
- Buildings and installations
- Operating equipment: switching, transmission of lines and networks, energy
- Office furniture and Equipment
- Transportation Equipment

Gross	Amort	Net 2019	Net 2018
11 091	0	11 091	8 026
85 127	-60 668	24 459	17 609
1 758 077	-1 064 975	693 102	651 739
83 361	-62 523	20 838	20 226
30 064	-20 079	9 985	9 199
1 967 721	-1 208 246	759 475	706 798

The main investments in 2019 relate to the acquisition of Main One cable and the deployment of optical fiber. The changes in net values Mrelate mainly to the following items:

- Land and development work: +3,065 million,
- Buildings and installations: +6,850 million,
- Transmission: -48.611 million,
- Switching: -12.909 million,
- Data networks: +1,887 million,
- Energy: -16,130 million,
- Lines and networks: +111.391 million,
- Miscellaneous: 5,735 million,
- Transport equipment: +786 million,
- Office equipment and furniture: +7,612 million

Gross	Amort	Net 2019	Net 2018
11 091	0	11 091	8 026
85 127	-60 668	24 459	17 609
1 758 077	-1 064 975	693 102	651 739
83 361	-62 523	20 838	20 226
30 064	-20 079	9 985	9 199
1 967 721	-1 208 246	759 475	706 798

Advances & Deposits on Fixed Assets

Advances and down payments correspond to the amounts paid to suppliers during starting work.

2019	2018
0	0

Financial Fixed assets

non-consolidated securities

- equity-accounted securities
- loans to staff
- GOS (subsdiarie) loan
- Bonds
- dAdvances and deposits paid
- deferred taxes Assets

Gross	Depr.	Net 2019	Net 2018
6 854	-583	6 271	5 103
3 688	0	3 688	3 995
126 334	-495	125 839	127 031
2	0	2	2
16	0	16	16
8 335	-1	8 334	8 465
19 821	0	19 821	18 741
165 049	-1 079	163 970	163 352

The change in non-consolidated securities (see detail in point 6 - Non-consolidated securities) is mainly explained by the acquisition of additional holdings in the companies TERANGA CAPITAL (Sonatel +783 million) and SCGB SA (Bissau + 454million).

The staff loans item includes loans granted to employees.

Deferred taxes - assets are generated by temporary differences between the accounting and tax results.

Non-consolidated securities

SCGB SA

AMC (OSL)

Canal Horizons

Rascom

Technopole

Jeune Afrique

Groupement Orange Services (GOS)

Guilab

Teranga Capital

GIM UEMOA

Gross	Depr.	Net 2019	Net 2018
786	0	786	3
0	0	0	1
5	0	5	5
794	0	794	794
533	-533	0	0
8	0	8	8
100	-50	50	50
0	0	0	0
3 717	0	3 717	3 785
900	0	900	446
12	0	12	12
6 854	-583	6 271	5 103

7 - <u>Net inventory</u>

 Gross
 Depr.
 Net 2019
 Net 2018

 16 201
 -1 863
 14 338
 13 157

Gross stocks mainly consist of:

- fuel: 6 Million

Lines and networks supplies: 2.259 MillionTerminals for subcribers: 6.304 Million

phone cards: 2.202 Million
peritephony: 1,721 million
internet keys: 187 million
office supplies: 145 million
fiber supplies: 908 million
In transit inventory: 2,451 million

The increase is explained on the one hand, by terminals for subscribers (+1,438 million), peritlephony (+615 million) and fiber optic supplies (+908); on the other hand, by the destocking of line and network supplies (-1,063 million) and phone cards (-449 million).

Dead inventory (unqualified), sleeping inventory (no movement for one year) and defective stocks are 100% depreciated.

8 - NET RECEIVABLES

- Residential customer receivables
- Government receivables
- Opreator custumer receivables
- Service to be billed

Gross	Depr.	Net 2019	Net 2018
65 419	-30 967	34 452	26 487
9 480	0	9 480	10 958
49 725	-1 821	47 904	64 352
31 392	0	31 392	27 938
156 016	-32 788	123 228	129 735

Residential customer receivables increased in net values by 7.65 million, due to the following facts: deterioration of recovery linked to certain offers (FBOX, BMP, BEW); smoothing of suspension lists on B2C; difficulties in automating suspensions and reestablishment of offers such as SMS +; ABS overrun and complaints on the GPRS roaming connection; as well as B2B recovery, which is still very difficult.

The decrease in claims on the State of Senegal continues with the government's plan to reduce its telephone bill.

Operator receivables fell sharply due to the fall in the catalog of regulated prices in Senegal (from 6XOF in 2018 to 4.5XOF in 2019) and in Mali (from 7XOF to 4XOF); the moratorium with Expresso, and finally the blocking of international traffic with HAYO.

The services to be billed relate to the invoicing for the month of December or the fourth quarter of 2018 for mobile and fixed telephony, the Internet, professional solutions, hubbing, roaming, national and international interconnection.

Bad debts are provisioned at 100% according to seniority:

- Residential fixed line customers over 6 months old,
- Mobile customers over 90 days old,
- operators (Africa, Latin America and Asia) over 12 months old and on a case-by-case basis for other countries.

These receivables are definitively written off after 5 years except for operators subject to the assessment of portfolio managers.

- Other Net receivables

- Advances and deposits to suppliers
- Staff advances and deposits
- State taxes and debtor taxes
- Current accounts of group companies
- Various debtors
- Adjustment accounts Assets (conversion difference)

Gross	Depr.	Net 2019	Net 2018
2 643	0	2 643	10 701
801	-107	694	547
99 312	0	99 312	86 416
2 930	0	2 930	1 658
51 904	-915	50 990	53 470
1 264	0	1 264	2 528
158 855	-1 022	157 833	155 319

The overall increase in the item "Other receivables "is explained by the variation in the following items:

- Advances and deposits to suppliers: -8,058 billion XOF due to the recovery of advances paid in 2018, services performed in 2019
- State taxes and debtor taxes: +12,897 including 10 billion VAT on supplier invoices not received by Mobiles (due to the catalog drop impact in 2018, the balance had become credit)
- Various debtors; -1.264 mainly due to the drastic drop in netting operators in Sierra Leone

0 - Net Cash-assets

- Banks
- Electronic Money (Orange Money) in circulation
- Treasury
- Other financial institutions
- -Investment Securities

2019	2018
222 885	218 856
123 135	88 780
621	1 216
3 207	5 465
2 968	3 123
352 815	317 439

Cash in the bank increased by 4,029 million.

The Orange Money e-money supply in circulation is growing due to the development of supply and the creation of electronic money to meet demand.

The drop in the balance of financial institutions is mainly due to leveling off to Mobiles' bank accounts.

Investment securities remain stable, Sonatel no longer intervening on the stock market for regular mechanism.

11 -**Equity**

- Equity
- Unavailable Reserves
- Other Reserves
- Regulated Reserves
- Share premium, Issuance and and merging
- Conversion gap
- Retained earnings
- Net income attribuable to parent company
- minority part

2019	2018
50 000	50 000
23 026	23 037
410 231	412 178
48 484	48 484
3 343	3 387
-3 063	819
-14 369	-22 730
167 970	172 467
28 801	29 784
714 424	717 426

The **unavailable reserves** correspond to the legal reserve capped at 20% of the share capital of each company. Other reserves are free reserves that are allocated annually when the results are allocated.

Regulated reserves relate only to the provision for the renewal of tools and equipment.

The translation difference is linked to the impact of the conversion of opening equity into the currencies of Orange Guinea (Guinean franc) and Orange Sierra Leone (Leon).

The balance of the **retained earnings** account corresponds to the loss-making results of Orange Sierra Leone.

Overall, the change in equity between 2018 and 2019 is explained by the allocation of earnings to reserves and the distribution of dividends outside the group for 199,134 million.

Financial Liabilities and assimilated ressources

- differred taxes-liabilities

2019	2018
541	649

Deferred taxes - liabilities are generated by the tax restatement of the capital gain to be reinvested on the sale of buildings.

Loans and finacial debts

- Bank loans
- Security deposits
- Accrued interest

2018	2019
185 506	229 618
1 912	1 919
2 634	2 550
190 053	234 087

The increase in bank loans is explained on the one hand, by the subscription of new financing in Senegal (+53 billion) and in Mali (+20 billion), on the other hand, by the reimbursements made by Sonatel and Orange Mali for 38,934 million.

The security deposits relate to the sums paid by the customers as advance on consumption at the time of the subscription of a subscription, they concern the entities outside Senegal.

Provisions of risks and charges

- provisions for disputes
- provisions for risks
- provisions for pensions
- provisions for other charges

2019	2018
7 239	9 989
5 041	3 635
22 417	20 915
37 409	37 754
72 106	72 293

The change in the provisions for risks and charges item is explained by:

- the allocation of provisions for tax risk to Orange Guinea (+2.406 million)
- the provision for risk related to a new taxation of outgoing traffic at Orange Mali (+3.503 million) and a dispute with a former Orange Money partner (+661 million)
- the reversal of the provision for tax risk at Sonatel with the outcome of the 2018 tax audit (-6,410)
- the reversal of the provision on the RODP with the new assessment made by the tax authorities (mainly prescription) (-1,000)

Accounts payable

Operating suppliers Investment suppliers

2019	2018
226 401	199 630
62 954	64 603
289 355	264 233

Supplier debts increased overall because in December 2018, the impact of the drop in the ARTP catalog had rendered the accounts payable to Sonatel Mobiles.

NB: The contractual duration of supplier credit is on average 60 days after receipt of the invoice.

Other liabilities

- Social liabilities
- Tax liabilities
- Current accounts
- Customers advances receives
- Other payables
- Regulatory liabilities account (conversion gap)

2019	2018
13 920	11 869
162 098	149 720
39 994	3 127
2 913	7 886
158 844	131 880
504	249
378 273	304 730

Social liabilities increase by 2,051 million due to the provision of an incentive bonus granted by the Management General and paid in January 2020.

Tax liabilities increased more slowly than in 2018 (+12.379 million in 2019 vs +33.102 million) due to the effect on 2018 of rate increases in TST in Guinea and CST in Senegal

The variation in **Current accounts** is mainly due to the balance of the Orange SA account in Sierra Leone.

The increase in **Other payables** is mainly explained by Orange Money credit balances due to the issuance of electronic money linked to the development of this growth driver.

7 - Cash-liabilities

Banks

20192018206 415223 989

Unlike 2018, bank credit balances were down -17,573 million, partly due to a deferred payment on dividends payable to Orange.

18 - <u>Turnover</u>

The turnover breaks down as follows:

- Fixed Activity
- Mobile Activity
- Orange Money
- Fixed Broadband
- Wholesale
- ICT
- Diversification program revenues
- Other income

2019	2018	Variation
24 284	26 468	-8,2%
787 052	733 577	7,3%
83 486	62 793	33,0%
49 675	43 497	14,2%
123 631	138 062	-10,5%
15 650	13 988	11,9%
1 257	1 392	-9,7%
1 720	2 179	-21,0%
1 086 756	1 021 956	6,3%

Consolidated sales increased by 6% which is explained by:

- the 8% drop in fixed telephony, the decline of which continues;
- 7.3% growth in **Mobile**, which represents 72% of consolidated sales, with the maintenance of strong commercial positions, the development of uses (Data, SVA) and good marketing animation
- strong growth in **Orange Money** activity of 33%; a real growth driver, it compensates for the loss of voice and text messages
- the 14% increase in the **fixed internet** thanks to the revitalization of Internet offers, the broadening of broadband coverage and leased internet connections
- **wholesale** revenues fell overall by 10.5%, favored by the drop in interconnection prices in Senegal and Mali; the decrease in the volume of incoming international calls with the development of OTTs;
- the 11.9% increase in **integration**;
- the fall in other income (-21%).

The following figures highlight the contribution of each subsidiary to the realization of turnover and gross operating surplus.

The contributory **turnover** by company breaks down as follows:

Orange	Mali
Sonatel	Mobiles
Sonatel	SA
Orange	guinea
Orange	bissau
Sonatel	Multimedia
Sonatel	Business Solutions
Orange	Finances Mobiles Senegal
Orange	Finances Mobiles Mali
Orange	Finances Mobiles Guinea
Orange	Sierra Leone
Orange	Money SL

The Contributing Gross Operating Profit (EBE) by company breaks down as follows:

Sonatel Mobiles

Orange Mali

2019	2018
332 616	321 616
326 168	313 031
90 866	90 174
185 858	170 061
23 082	20 381
10 054	9 299
2 253	907
31 660	21 104
32 045	27 924
16 145	11 419
32 818	34 227
3 192	1 813
1 086 756	1 021 956

2019	2018
247 288	240 529
171 361	169 103
100 960	89 470
11 597	9 806
3 839	4 766
-3 568	-5 107
-97 299	-72 219
13 109	9 038
18 652	16 545
7 277	5 157
7 666	5 377
208	12
481 090	472 477

19 - <u>Consumptions</u>

The consumption of the exercise is as follows:

- Purchases
- Transport
- External services
- Dues and taxes
- Other expenses

2019	2018	Variation
61 426	61 094	1%
1 909	2 244	-15%
354 688	345 745	3%
72 181	46 093	57%
28 182	25 099	12%
518 386	480 276	8%

Purchases and external services remained stable over the year, explained in particular by the sharp increase in 2018 in terminal purchases (support for the launch of fiber optics in Senegal) and a drop in purchases of recharge cards for made the development of e-recharge.

Transport costs fell quite significantly compared to 2018 (-15%)

Taxes and duties have increased considerably (+ 57%) mainly due to tax adjustments or controls in several countries of presence (Senegal, Mali, Guinea Conakry).

The sharp drop noted in the **Other expenses** item is mainly explained by the change in method introduced in 2018 (impairment of para-official clients) and impairment of the claim on the operator CSU in Senegal the same year. "

20 - Other Charges

- Staff Costs
- Depreciation, amortization and provisions
- Financial expenses
- Expenses excluding Ordinary activity of corporation tax

2019	2018	Variation
118 325	108 417	9%
182 825	168 955	8%
33 366	24 753	35%
8 392	13 084	-36%
342 909	315 210	9%

The increase in **Staff costs** comes mainly from Senegal; it is linked to the increase in the remuneration of employees, and to the growth of permanent staff

The increase in **depreciation and amortization** is less marked than last year; the allocations to provisions decrease as a result of the large variation in 2018 (tax risk provision effect and change in calculation method for the pension provision)

Financial expenses increased sharply (+ 35%) due to the ever-increasing need for financing and interest on the deferred payment of dividends due to Orange by Sonatel.

Expenses excluding ordinary activity of corporation tax fell by 4,692.

21 - Other income

- Other operating income
- Reversals of provisions
- Immobilized production
- Financial income
- Products out of ordinary activity

2019	2018	Variation
27 291	37 175	-27%
18 483	8 764	111%
3 754	2 040	84%
8 827	11 236	-21%
10 618	9 659	10%
68 974	68 874	0%

Other operating income fell 27% due to the very strong increase in 2018 following adjustment entries.

The 10% increase in the **reversal of provisions** is explained by the unwinding of Sonatel's tax audit and the revaluation of the provision on land use fees in Senegal

Immobilized production experienced a very strong increase linked to consolidation entries (intra-group services immobilized by a group entity)

Financial income result from financial investments, they are falling due to the need for liquidity

Products out of ordinary activity increased by 10%, mainly due to the sale of Orange Guinea shares for distribution to staff.

22 - Off-balance sheet committements

En 2019, le groupe a reçu et donné les engagements hors bilan détaillés ci-après :

a) - Guarantees received

- Cautions fournisseurs
- Nantissement actions du personnel

2019	2018
5 758	5 082
702	743
6 461	5 826

b) - <u>Guaranties given</u>

- Customs credit deposits
- Market bid deposits
- lease term deposits

2018	2019
1 400	2 700
4 647	10 184
0	1 361
6 047	14 245

Accounting methods and principles

Consolidation principles

Subsidiaries under exclusive control are consolidated using the full consolidation method.

Cf. page 5: consolidation scope

Financial statements presentation

Financial statements are prepared in accordance with the SYSCOA method: balance sheet, income statement, cash flow statement (TAFIRE), notes, appendices.

Basis of preparation of financial statements

Financial statements are prepared on a historical cost basis and presented according to the principles and methods accepted in the countries of presence. They comply with the West African Accounting System (SYSCOA) in place since January 1st, 1998.

Intangible assets

They are amortized over a five-year period.

Disassociated software (invoiced separately from the computer equipment) are capitalized and amortized on a estimated useful life of 3 years.

Exchange differences to distribute are evaluated in accordance with foreign currency operations principles.

Tangible assets

They are evaluated at their acquisition cost which consists of the purchasing price and approach expenses and amortized under the straight line approach over the below specified estimated periods

Buildings	20 years
Land enhancement work	40 years
Office firniture and accommodation	10 years
Office equipment	05 years
Fixture, fitting and installations	10 years
Transportation equipment	05 years
Switching equipment	10 years
Transmission equipment	10 years
Lines and network equipment	10 years
Energy equipment	10 years
Measuring equipment	03 years
Other assets	10 years

Fixed assets in progress are recorded at their acquisition cost and re-classed as tangible once in service.

Accounting methods and principles

Other current assets

They consist of home loans and personnel vehicles, government loans to the staff to acquire shares of the group (10%), security and guarantee deposits paid on water and electricity subscriptions as well as prepaid rents and equity.

The assets are recorded and evaluated at their historical cost.

On securities, depreciation provisions are taken into account when the closing value is inferior to the historical cost.

Closing value is either the stock price of the listed securities; or net asset value for the unlisted securities.

Inventories

Inventories are evaluated at the weighted average cost of purchase.

Retained value for local purchases corresponds to the non-revisable historical cost cited as annex in the market contract.

Purchasing cost of imported products corresponds to market plus customs duties and transit fees.

Depreciation provisions are applied at a 100% on defective, dormant (inventory that registered no activity for a year) and dead (declassified or unused inventory for 3 years) inventories.

Receivables

✓ Accounting services to Local customers

Services to local customers are invoiced in XOF on the issue date of the bill and recorded in the 41 accounts. Unbilled services by the closing date are recorded in the 418 accounts (Accrued income).

Sold top-up cards that are unused are recorded as deferred revenue.

Doubtful debts from residential clients are depreciated at a 100% when:

left unpaid for more than 6 months for the fixed line; left unpaid for more than 90 days on the mobile

- ✓ Accounting for revenue from International traffic
- Traffic balances are recorded on a monthly, bi-monthly or quarterly basis depending on the account balance for the month, two-month period or quarter, as a credit or debit line once accepted by the concerned foreign correspondent.

A provision is calculated year-end for all traffic balances not yet accepted. They are recorded in 418300 accounts (Accrued income) when the balance is in favor of Sonatel and as Accrued liabilities otherwise in the Accrued expenses payable account (408400).

Accounting methods and principles

Exchange rate gains and losses are recorded in the balance sheet in accounts 478 and 479 "conversion variance".

Receivables from the foreign correspondent are depreciated on a case-by-case basis depending on the creditworthiness of the correspondent.

Foreign currency transactions

Foreign currency operations are converted at the exchange rate prevailing on the date they are recorded. Foreign exchange differences are recorded as currency gains or losses on the settlement date.

Foreign currency accounts are converted at the exchange rate prevailing on closing date. Potential currency gains are recorded as exchange rate gains or losses rather than as revenues. Unrealized exchange rate losses give rise to a provision for risks.

✓ Income statement

Unrealized exchange rate losses on operations over a year old are recorded as liabilities in the "Provision for exchange rate losses" account and the counterpart is reported to the assets in account 478 "Exchange rate differences".

Unrealized exchange rate losses on less than a year-old operations are recorded in 679 with a credit to account 499.

Losses in the cash accounts are reported in the income to offset the Cash account.

Investment grants

They are transferred to the Accruals and deferred liabilities. The offset is recorded on the income statement.

Sonatel 2019 Financial Results

Provisions for risks liabilities and charges

✓ Disputes

All potential risks associated with litigations with third parties are provisioned according the information provided by group's legal services. Unjustified provisions are accounted for in the income statement.

Retirement benefits

Due employee benefits at the time of retirement or in the case of a contractual framework are subject to a provision for expenses. With the SUSCOHADA reform effective since January 1st, 2018, the provision was evaluated according to the actuarial method.

Deferred taxes

Deferred taxes are recorded to offset to the temporary effect of revenues and expenses due to tax considerations. The liability

Electronic money

Orange Money is a mobile payment offering marketed by e-money institutions "EMI" certified by BCEAO or the central bank of Guinea

It consists of issuing and distributing electronic money or units of value that can be used for commercial transactions.

Currency in circulation is recorded in the 514xxx cash account and offset as debts posted to the 472xxx accounts by category (vendors, biller, merchants and end-consumer).

Issued money not distributed stay in the "EMI" main cash account.

Paid commissions are posted as expenses and offset as revenues.





